High-occupancy/toll (HOT) lanes offer drivers the option of traveling on a high-occupancy vehicle (HOV) lane for a toll when they would normally not meet the occupancy requirements of the lane. These characteristics have led to the growing perception that HOT lanes offer both substantial revenue opportunities and a solution to a common concern about underused HOV lanes.

The complexities and costs associated with adapting HOV lanes to HOT lanes necessitate detailed evaluations of such projects. Further, the importance/relevance of the numerous factors that must be considered varies from one project to the next. Though a detailed analysis of the factors is essential prior to dedicating financial resources, there is a need for a sketch-planning tool that can evaluate the multiple factors (quantitative and qualitative) involved in implementing an adaptation project.

This research project evolved from more than two decades of experience with HOV lanes in Texas, during which time the Texas Transportation Institute (TTI) teamed with the Texas Department of Transportation (TxDOT) and the transit authorities in Houston and Dallas to perform ongoing, comprehensive evaluations of existing and proposed HOV lanes and HOT lanes. The project captured the benefits of this extensive experience in a manner that is applicable not only in Texas but nationwide.

**What We Did...**

The research team initially developed a list of the most likely goals behind the adaptation of an HOV lane to a HOT lane. These goals included:
- increase corridor mobility,
- increase corridor safety,
- generate revenue,
- make environmental improvements, and
- provide travel options.

Researchers developed a list of the primary measures of effectiveness of these goals and issues/elements that would affect the attainment of each goal. They then grouped these factors into three main categories as shown in Table 1.

In addition to these factors, it was necessary to develop an analytical tool to allow public agencies to evaluate the tradeoffs among the project objectives. Since it is unlikely that any potential HOV lane project represents an ideal combination of all features, demands, and characteristics to assure success as a HOT lane, this tool allows the analyst to assess the relative significance of tradeoffs among facility, performance,

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<thead>
<tr>
<th>Facility</th>
<th>Performance</th>
<th>Institutional</th>
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<tbody>
<tr>
<td>Data and analysis by technical staff</td>
<td>Data and analysis by technical staff</td>
<td>Data by technical staff, analysis by district engineer</td>
</tr>
<tr>
<td>Cross section</td>
<td>HOV lane utilization</td>
<td>Public acceptance</td>
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<tr>
<td>Lane separation</td>
<td>Travel time</td>
<td>Environmental justice</td>
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<tr>
<td>Facility access: origin-destination patterns</td>
<td>Benefits</td>
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<td>Enforcement</td>
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<td>Traffic control</td>
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<td>Pricing strategy</td>
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<td>Incident management</td>
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<td>Maintenance</td>
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What We Found…

The tool developed is a computer program called the High-Occupancy/Toll Strategic Analysis Rating Tool (HOT START), and it is designed to be easily tailored to local needs. The software is a Microsoft Windows-based program that is built on the Visual Basic.NET platform (Microsoft Corporation, Redmond, Washington). HOT START guides the analyst through the process of evaluating an HOV facility for possible adaptation to a HOT facility.

The underlying principle of HOT START is to prioritize the important factors by assigning them weights relative to one another. Then, through a series of questions, the analyst scores each factor. HOT START accounts for interactions and produces individual scores for each category of considerations (facility, performance, or institutional) and an overall score so that alternatives within the same weighting profile can be compared.

The software provides the full functionality of a Microsoft Windows-based program, including the ability to save, load, print, and copy, as well as access various help functions. The software also ensures a mathematically accurate analysis by automating the interactions between various factors, as well as leading the analyst through a series of steps/questions to obtain the correct score for a given factor, as shown in Figure 1.

There are several other useful functions the model provides to help with the analysis process. Brief factor descriptions are available to explain what is being scored. The analyst can also denote a specific factor as “unsure,” which will be noted in the results. The software automatically flags critical factors that result from low scores and also notes them in the results. Last, a colored meter appears at the bottom of each factor category to give the analyst an idea of the expected results for that particular category.

After the analyst has finished entering the scores and weights, a summary page, which shows the factors in order of weight value, can be viewed. At this point, weights can be adjusted if necessary. If the analyst is satisfied, the results of the analysis can be computed, viewed, and printed. The results provide two key components of information:

1) scores and
2) critical factors to be resolved.

Information on the results pages includes the overall score, individual category (facility, performance, and institutional) assessments, critical factors, and factors that were marked as “unsure.” This research included two case studies—Loop 1 in Austin, Texas, and I-10 Katy HOV in Houston, Texas. Figures 2 though 4 show the results from the Austin case study.
In the results, the height of each column provides a visual depiction of the combined weight assigned by the analyst for each of the categories. The values above each column are the maximum possible scores (if every factor were scored at the maximum of 5 points) defined by the weighting profile set by the analyst. For the Loop 1 case study, the maximum possible score based on the default weighting profile used is 210 for facility, 135 for performance, and 155 for institutional.

The second important value is the actual score, shown in blue with a box around it. The actual scores for the individual categories in the case study are −63, −7, and 147, respectively. This illustrates that quantitatively the Loop 1 HOT lane concept is relatively strong from an institutional perspective but not from a facility or performance perspective. The overall score for the project is 77. However, because this alternative is still in the conceptual stage, some factors were marked as unknown, so the overall score and the scores for the facility and performance categories are not reliable.

The minimum acceptable value for each category is zero. This value can be considered as an approximate lower limit for a successful HOT lane conversion. In the judgment of the research team, negative scores must contain at least one factor score that is not acceptable. Negative scores for some factors will not prevent a successful adaptation, while other factors receiving low scores are deemed “critical.” Figure 3 identifies the “critical factors” for the Loop 1 case study.

The “Facility Cross Section” factor for Loop 1 is considered critical because of the low score it was assigned. Converting the planned HOV lane to a HOT lane is not advisable until issues identified on this page are resolved. As mentioned, some factors were marked by the analyst as “uncertain.” Figure 4 identifies these unknown factors so that the analyst can consider them when evaluating the final scores.

The Loop 1 case study demonstrated that the HOT START program can be a useful planning tool in identifying the vulnerabilities associated with a project in the early, conceptual stages.

The Researchers Recommend...

This research provides an analytical framework (the HOT START program) to assess the factors that should be examined when considering the conversion of an HOV lane to a HOT lane. It allows analysts to quickly determine those HOV lanes that, when converted to HOT operations, have a high probability of successfully meeting several key goals. This allows agencies to then focus detailed analyses (such as a benefit-cost calculation) on those facilities most deserving of the additional analytical effort. As more research becomes available related to any of the key factors considered in HOT START, the factors (scoring, interactions, etc.) can be updated in future versions of the software.
The contents of this report reflect the views of the authors, who are responsible for the facts and the accuracy of the data presented herein. The contents do not necessarily reflect the official views or policies of the Texas Department of Transportation (TxDOT) or the Federal Highway Administration (FHWA). This report does not constitute a standard, specification, or regulation. The engineer in charge of this project was William R. Stockton, P.E. (Texas #41188).